Development Transport Planning

SVP LEEKBROOK DEVELOPMENT LIMITED

BROOKLANDS WAY INDUSTRIAL ESTATE LEEKBROOK

Framework Travel Plan

Project No. 63006 August 2015

> Kingswick House Kingswick Drive Ascot Berkshire SL5 7BH

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Framework Travel Plan______

DOCUMENT CONTROL SHEET

Issue	Date	Description	Author	Checked
1	12/08/2015	Submission	TMS	AKJ

August 2015

1.0 INTRODUCTION

1.1 This framework Travel Plan has been produced by Development Transport Planning Limited on behalf of SPV Leekbrook Development Limited for use by the future occupiers of the proposed B2 or B8 uses at Brooklands Way Industrial Estate Leekbrook.

1.2 Further details of the development are detailed in the Transport Assessment prepared by DTPL Project No. 63006 and Dated November 2014. Which was submitted as part of Planning Application SMD20140678.

1.3 This Framework Travel Plan will form the basis for a full Travel Plan which is to be reviewed and approved by the directors and senior management of the company or companies occupying the units.

1.4 In order for the Travel Plan document to be successful the directors and senior management of the future occupiers of the units must be fully committed to its preparation and implementation.

1.5 The draft Travel Plan will be implemented provisionally following occupation followed by travel surveys by occupiers to establish initial mode shares and to identify the targets for change. The Travel Plan will be developed over time in order to address changes in the context of the site.

Aim

1.6 The aim of the Travel Plan is to encourage occupiers of the proposed development to travel by the most efficient, sustainable and socially inclusive means possible. In particular, measures are recommended to encourage staff to travel by more sustainable modes including, walking, cycle, public transport and car share and to minimise single occupancy vehicles.

1.7 The most effective way of promoting the use of sustainable transport is to instigate an evolving Travel Plan document that can used to inform employees of opportunities to avoid travelling to work by car. This document establishes the initial framework for the measures that could be introduced to achieve this aim.

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1.8 The Travel Plan is not intended to be static, but should be reviewed and amended at regular intervals. This will include keeping a record of changes in the staff travel profiles and reacting to emerging transport policy, local transport schemes and improved technology that can be incorporated into the plan as soon as possible.

1.9 This Travel plan takes account of both national and local government recommended policy and best practice guidance. Staffordshire County Councils document Guidelines for Transport Assessments and Travel Plans published in 2008 has been referred to in the preparation of this document.

1.10 One of the key constituents of the Travel Plan is the role of the 'Travel Plan Coordinator' (TPC). A member of staff will be appointed to this role prior to or at first occupation to ensure the Travel Plan is understood and implemented by employees and visitors. The name and contact details of the TPC will be notified to Staffordshire County Council when appointed. It is anticipated that the TPC role will be carried out by an existing member of staff in addition to other duties. The proportion of time to be spent by the member of staff in the role of TPC will vary with a higher proportion of time spent initially to introduce the TP to staff.

1.11 The TPC will supervise all aspects of the implementation of the Travel Plan and report to senior management on its effectiveness. The Travel Plan Co-ordinator will liaise with the relevant officers at the local highway and planning authorities and engage with other employers to identify opportunities for co-operation.

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2.0 SITE LOCATION AND ACCESSIBILITY

2.1 The proposed development site is an extension of the existing Basford Industrial Estate which is located to the east of A520 Cheadle Road in the settlement of Leekbrook which is located about 2.5km south of Leek. A plan showing the site location is attached at Appendix A.

2.2 The A520 is part of the Staffordshire County primary road network and runs southwest from Leek to join the A50 at Meir to the southeast of Stoke on Trent. The entrance to the industrial estate is from Basford Lane which connects to A520 about 60m west of a former railway bridge.

Walking

2.3 Walking is generally considered a suitable mode of travel for journeys of up to 2kms, especially for journeys to work. The area within this walk distance is shown in the plan attached at Appendix B. This area includes the new residential development of Wardle Gardens (Cheddleton Way Development) and the residential area adjacent to Leek Golf Club. In addition properties on Cheddleton Heath Road are also accessible by foot.

2.4 Brooklands Way has footways but there are no footways on Basford lane between Brooklands Way and Cheadle Road. There is a footway on the northern side of Cheadle Road which is continuous to the residential areas served by Cheddleton Way and East Drive.

2.5 In the vicinity of Basford Lane, there is no footway on the southern side although it is apparent from wear on the verge that this is used by pedestrians. A pedestrian refuge is located a short distance to the west of Basford Lane, although this can only be accessed using the verges on either side.

2.6 The footway on the northern side of Cheadle road is also continuous to Leek. The centre of the town is about 2.4km away and this is a little further then the accepted walk distance of 2km, although it may not be too far for some people for a walk to work given that the journey time is a small proportion of the working day.

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Cycling

2.7 It is generally accepted that cycling is a realistic choice of travel for journeys of up to 5kms. There are limited cycle facilities in the local area, although the new development at Cheddleton Way has provided a shared cycle/footway for a distance of about 400m along the north side of A520.

Public Transport - Buses

2.8 Local Bus services operate along Cheadle Road including routes numbers 16, which operates between Leek and Hanley, 106, which operates from Leek to Longton and 463 which operates from Leek to Cheddington. Details of the local bus services are attached at Appendix C.

Bus Stops

2.9 The northbound bus stop on Cheadle Road is situated about 125m south of the junction of Basford Lane and Cheadle road. The Southbound Stop is situated about 230m south of Basford Lane

Bus Service

2.10 Route Number 16 towards Leek operates 7 days a week between 06:30 and 23:42 Monday to Friday between 06:30 and 23:42 on Saturdays and between 08:40 and 23:52 on Sundays. The service provides a 6 minute journey time to Leek. The frequency varies on week days with three buses per hour during the day reducing to one bus per hour during early morning and evening. On Saturdays and Sundays an hourly service operates.

2.11 Route Number 16 towards Hanley Bus Station operates 7 days a week between 06:20 and 23:07 Monday to Friday between 07:50 and 23:07 on Saturdays and between 08:01 and 23:07 on Sundays. The service provides a 28 minute journey time to Hanley Bus Station in Stoke on Trent. The frequency varies on week days with three buses per hour during the day reducing to one bus per hour during early morning and evening. On Saturdays and Sundays an hourly service operates.

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2.12 Route Number 106 Operates Monday to Friday providing three Bihourly services towards Stoke on Trent and three return services to Leek. Services to Stoke on Trent leave Leek town centre at 09:00, 11:00 and 13:40 while the return services leave Stoke on Trent at 10:00, 12:00 and 14:40. Journey Times from the site to Leek are about 6min and to Stoke on Trent of about 44min.

2.13 Route Number 463. Operates Monday to Friday providing a circular route from Leek Town Centre to Leek Town Centre via Cheddleton Services leave Leek town centre at 09:40, 11:35, 12:50 and 13:50. Providing a journey time to Leek of about 6min and to Cheddleton of about 14min.

Local Facilities

2.14 Brooklands Way industrial estate is about 200m from Leekbrook News and Offlicence which sells hot and cold snacks. A far greater selection of shops and facilities including are located in Leek about 2.4km north.

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3.0 PROPOSED MEASURES

Proposed infrastructure

3.1 To facilitate the use of bus services the proposed development includes the provision of sections of new footway along Basford Lane and Cheadle Road. This will link the existing footways along Basford Lane and Cheadle Road to provide a continuous route from Brooklands Way to the south Bound Bus Stop on Cheadle Road. A plan showing the proposed footway improvements is provided at appendix D.

Staff and Visitor Incentives and Measures

3.2 The following staff and visitor incentives and measures are proposed within this Travel Plan:

- Display of walk and cycle maps on notice boards showing recommended routes;
- Display of public transport information on notice boards, including maps of bus stop locations and current timetables;
- Where an employer operates a company website and intranet the above information will be made available on that system with links to public transport information websites.
- Staff will be advised to provide visitors to the offices with advice on travel to the site by public transport.
- Provide at least the minimum number of secure and sheltered cycle parking, as required by the current parking standards, for staff and visitors to the Company.
- Provide showers and lockers for staff use. Showers with changing space are to be installed in each building with a locker for each cycle rack.

3.3 In addition to the above measures which will be available for staff and visitors, the following framework will be adopted to promote measures aimed exclusively at staff:

- Prior to occupation a Travel Plan Co-ordinator will be appointed.
- Where a company is relocating to the site the Travel Plan Co-ordinator will consult with staff to ensure that advice is given on the options available for sustainable travel to the Brooklands Way Industrial Estate. Personal travel advice will be available to individual staff members if required.
- On occupation of the site, all staff will be encouraged to re-assess their mode of travel. This initial period provides an important opportunity to influence travel behaviour and staff will be provided with an information pack including Bus

Timetables as well as information on local walking and cycle routes. This information will be provided to staff prior to occupation of the building or employment of new staff.

 Staff will be encouraged to walk, cycle and to use public transport wherever possible and to car share if other modes are impracticable. The company will ensure that staff using these modes of travel have access to an emergency ride home.

3.4 To implement the framework set out above, a range of specific measures will be required. The future occupant will be encouraged to:

- Offer to staff interest free season ticket loans and/or similar financial incentives to encourage regular travel on public transport.
- The Travel Plan Co-ordinator may also enter into discussions with local Bus operators to negotiate lower fares for group staff travel, where this is possible.
- Promote a relevant car sharing scheme to staff such as Staffordshire Share-A-Lift
- Investigate procedures for and provision of an emergency ride home service, to be put in place in the event that difficulties arise for staff using the car sharing scheme;
- Promote a "Cycle to Work" scheme including possible salary sacrifice cycle purchase options for tax savings;

3.5 The above list is not intended to be prescriptive nor exhaustive and the occupier will be able to suggest additional or alternative measures if these better suit their particular business needs.

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4.0 TARGETS

4.1 To set targets for reductions in car mode share it is necessary to determine the existing or starting mode share against which those targets would be set. Information regarding the existing modal split of the proposed development will be obtained shortly after occupation and within the first three months. A staff survey will be undertaken to establish the mode share of employees. A copy of a sample questionnaire for the staff survey is attached at Appendix E.

4.2 In the absence of that survey data, and for the purposes of this Framework Travel Plan, Census 2011 Journey to Work (JTW) data for workplace locations in this part of Staffordshire Moorlands district have been used to identify initial travel mode shares and targets. The Census 2011 data is attached at Appendix F and the results excluding persons working from home are summarised in Table 5.1.

Table 5.1	Mode							
	Train	Bus	Taxi	Car	Car	M/C	Bicycle	Walk
				Driver	Passenger			
Percentage	0%	1%	0%	95%	2%	0%	1%	1%

4.3 The figures show a high percentage of car driver trips at 95% with 2% car passengers, 1% by public transport and 2% using other non-car modes. There is scope to increase car sharing, cycling and walking and potentially travel by public transport to achieve a reduction in car driver trips.

4.4 On the available JTW mode share information, a reasonable target for car driver mode share for Brooklands Way Industrial Estate would be to reduce the level of car driver mode share by 5% to 90% car driver. The target should be achieved within 5 years of occupation.

4.5 Following occupation and the completion and analysis of the staff travel survey and with consideration to the site context, the above target can be adjusted to reflect the actual car driver percentage.

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5.0 TRAVEL PLAN CO-ORDINATOR FUNCTIONS

5.1 A Travel Plan Co-ordinator (TPC) will be appointed to enable implementation of the proposals recommended in this Travel Plan and their integration with evolving local and national transport policy and best practice guidance. The TPC will provide the point of contact for all staff requiring travel information and will devise and implement effective awareness campaigns to promote the Travel Plan. They will inform staff of initiatives such as interest free season ticket loans and a Cycle to Work scheme, if available.

Travel Plan Co-ordinator's Main Tasks

The TPC will have the following functions:

- Ensure implementation of the Travel Plan in line with the Action Plan at Appendix G.
- Display on staff/visitor notice boards up to date and accurate travel information and promotional material.
- To register the company with Staffordshire Share-A-Lift
- To provide information on local car share schemes to staff including Staffordshire Share-A-Lift and to provide details of how to register and use the service. Some information can be found at

http://www.staffordshire.gov.uk/transport/greentravel/travelplans/home.aspx

- and to liaise with other occupiers of Brooklands Way Industrial Estate with the aim of creating a local car share database for the estate.
- To liaise with the Local Authority representatives to ensure implementation, compliance and continued improvement of this Travel Plan on an annual basis.
- Liaise with other local Travel Plan Co-ordinators and attend local transport groups meetings to understand evolving transport initiatives and services.
- Negotiate discounts and priority service arrangements with local taxi firms for staff and, if possible, visitors.
- To manage the allocated budget to efficiently promote cycling and to investigate measures to encourage employees to take up cycling to and from work.
- To monitor the use of the cycle parking spaces provided and to increase the number to meet demand if necessary.
- To implement an interest free cycle purchase loan scheme or sign up to the government's cycle to work scheme.
- To ensure the provision of an emergency ride home facility for staff that walk, cycle, car share or travel by public transport.

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5.2 The TPC will produce and maintain a staff travel database based on responses to a travel questionnaire survey within three months of first occupation. An example questionnaire is attached at Appendix E.

5.3 The TPC will use the information collected in the above employee travel questionnaire survey to produce tailored Travel Plans for employees on request, and to emphasise the benefits of switching mode of travel, for example, that occasional use of sustainable travel is better than no use at all. For example, car sharing 1 day per week equates to a 20% reduction in car use for people who would normally travel alone by car every day.

5.4 The TPC will regularly update the staff travel database, adding relevant details of each new employee from the date of first employment and will actively use the staff travel database to aid willing staff in finding car share partners and to encourage others to join the scheme.

5.5 The TPC will liaise regularly with the relevant transport officers at Staffordshire CC Council to be aware of further development of local public transport, footway and cycleway schemes that may be of use.

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6.0 BENEFITS

Public Transport

6.1 The Travel Plan Co-ordinator will prominently display on staff/visitor notice boards up to date and accurate travel information and promotional material to encourage use of non-car travel to/from work.

6.2 Staff requiring assistance identifying more sustainable options for their particular journeys will have the opportunity to ask the TPC for additional advice. This may include providing staff with individual 'tailor-made' Travel Plan options including connection times and overall journey times.

Public Transport Funding

6.3 The TPC will inform employees of initiatives to assist with the cost of public transport travel such as interest free season ticket loans for staff. The Travel Plan Co-ordinator may also enter into discussions with local bus operators to negotiate lower fares for group staff travel.

Encouraging Public Transport

6.4 The Travel Plan Co-ordinator will be responsible for updating public transport timetables once the travel plan goes live and at regular intervals thereafter. This information must be made available to staff and visitors to the site with regular updates.

6.5 The Travel Plan Co-ordinator will carry out an audit of Bus travel within the company to assess the possibility of increasing public transport use in preference to car usage. Encouraging public transport travel can significantly reduce car mileage, reduce stress and provide more working time. Additional flexibility is provided by using taxis for short trips at either end of the journey.

6.6 The benefits of this are:

- Encourages patronage of more sustainable forms of travel for commuting;
- Less parking demand and less demand on the highway network;
- Reduces the need for individuals to take company cars or car allowances;
- Discourages regular use or even ownership of a second/third car.

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Car Sharing

6.7 The Travel Plan Co-ordinator will strongly encourage relevant staff members to register with Staffordshire Share A Lift and other relevant local car share schemes.

6.8 The benefits of joining a car share scheme are:

- Reduced parking demand of the development;
- Reduced demand and congestion on the local road network;
- Discourages regular use or even ownership of a second/third car;
- Increases pool of potential sharers, particularly those who work unusual hours which in turn provides more opportunities for other persons to join in the future.

Cycling

6.9 A fundamental part of the Government's aim to achieve more sustainable travel is to encourage significantly more people to cycle. Cycles take up less road space, are cheap, easy to park and regular cyclists are healthier and more productive in the workplace.

6.10 Cycle parking storage for staff will offer weather protection and security. Adequate spaces, showers and lockers for staff use should be provided.

6.11 There are many simple measures that can improve the attractiveness of cycling to and from work. Those which could be encouraged by the Travel Plan Co-ordinator, are:

- Encouraging the take up of interest free cycle loans, if available;
- Providing cycle stands with integral locks, to negate the need to carry a lock;
- Identifying the location of showers and lockers for use by cyclists;
- Providing cycle training;
- Providing cycle maps and advice on cycle routes;
- Liaison with Staffordshire County Council to improve cycle routes.

6.12 The benefits of this are:

- A healthier and more productive workforce;
- A reduction in parking demand
- A reduction in demand and congestion on the highway network.

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Interest Free Loans for Cycles (Cycle to Work Scheme)

6.13 The occupant will be encouraged to offer interest free loans for cycle purchase, possibly under a Cycle to Work Scheme. This measure is aimed at reducing the 'pain' of investing in non-car transport and will help to encourage less use of, and reliance on, the car.

6.14 The benefits of this are:

- Non-car transport made easier
- Greater encouragement of the use of non-car transport;
- Less demand on parking spaces;
- Less demand on the local highway network;
- Lowering of costs relating to regular single occupancy car use.
- Potential for tax savings by employee and employer

Walking

6.15 The Travel Plan Co-ordinator will encourage staff living within 2km to walk to work even if only achievable for 1 or 2 days per week. Details of local walking routes to the site will be advertised on company notice boards.

Emergency Ride Home

6.16 To assist the comfort and confidence of staff switching from the flexibility of their car to, what will most likely be the lesser flexibility of, public transport or car share, it will be important that they understand that in an emergency there is a facility for getting them home, at no cost and quickly. The Travel Plan Co-ordinator will investigate the introduction of this initiative.

6.17 The benefits of this are:

- Boosts confidence in the use of non-car forms of transport;
- Ensures that no employee is materially disadvantaged by use of more sustainable modes of transport.
- Provides potential economic savings to the staff by not needing to run/own a second/third car.

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Arrangements with Local Taxi Firms

6.18 The Travel Plan Co-ordinator may also seek to negotiate discounts and priority service arrangements with local taxi firms. Primarily this will relate to visitors but staff will also be advised of such arrangements.

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7.0 MONITORING AND REVIEW

7.1 The monitoring process will inform the day to day implementation of the travel plan. The annual review will take into account previous reviews and all the available information relating to the travel plan over the past year. This will enable the proactive consideration of the existing measures and any which may be deemed necessary in light of the available surveyed modal share and the agreed targets.

7.2 The information to be collected will include annual surveys of staff travel to work and comparison of the results with the targets that have been set out in the Travel Plan. The survey day should ideally be at the time each year and should avoid days where other factors may skew the results such as school holidays.

7.3 Monitoring of cycle parking demand should take place on a number of occasions during times of peak demand during the summer months. Where the use of the available cycle parking space is close to capacity or exceeded then consideration should be given to providing additional facilities within a short time scale.

7.4 Staff comments on the travel plan whether written or verbal should be recorded and considered by the TPC both at the time of receipt and also during the annual review. The TPC will consider the travel plan measures in light of all available information and should consider the benefit of modifying existing general measures or the introduction of new focused measures to address any issues which may arise.

7.5 Information gathered for the annual review should be made available to SCC Travel Plan officers as required.

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8.0 FUTURE DEVELOPMENT OF THE PLAN

8.1 The initiatives given above are by no means exhaustive. The Local Authority's obligations in respect of sustainable transport provision will mean that district wide initiatives will be progressed in the short to medium term. This Travel Plan will therefore be developed over time to dovetail into these proposals, as and when they are brought forward.

8.2 The introduction of this Travel Plan will, in due course, assist staff members and visitors in making more sustainable travel choices. The measures and incentives contained within this Travel Plan are intended to influence a reduction in car trips as a percentage of modal share.

8.3 The TPC will undertake annual surveys of staff travel patterns to measure progress towards the targets. If progress towards the target is not made in two consecutive annual surveys the TPC will raise the matter with the Board of Directors and recommend the introduction of further measures. Examples of further measures are:

- Increased publicity for the Travel Plan and its objectives
- Introduction of financial incentives to staff to use sustainable modes
- Allocation of a number of convenient car parking spaces for use only by active car sharers
- Introduce staff car parking permit system based on need to use a car
- Introduce charges for staff parking permits
- Provision of pool car(s) for work related travel

APPENDICES

APPENDIX A



R/PROJECTS/63006 BASFORD INDUSTRIAL ESTATE/TECH/ACADDRAWINGS/63006-Ta-001 SITE LOCATION AND 002 LOCAL HIGHWAY NETWORLK/DWG CAD FILE NAME : CTB FILE NAME : PLOTTED DATE :

APPENDIX B



R:/PROJECTS/63006 BASFORD INDUSTRIAL ESTATE/TECH/ACAD/DRAWINGS/63006-T4-001 SITE LOCATION AND 002 LOCAL HIGHWAY NETWORLK.DWG CAD FILE NAME : CTB FILE NAME : PLOTTED DATE :

APPENDIX C

Route map for service 16





16 Hanley - Bucknall - Werrington - Cheddleton - Leek

Monday to Friday														
Operator:	PRO	PRO	PRO	PRO	PRO	PRO	PRO	PRO	PRO	PRO	PRO	PRO	PRO	PRO
Hanley, Bus Station (Stand D)	06 30	07 30	080 0	09 10	09 55	10 40	11 25	12 10	12 55	13 40	14 25	15 15	16 05	17 05
Werrington, opp Clough Lane	06 41	07 41	08 11	09 22	10 06	10 51	1136	12 22	13 06	13 51	1436	15 26	16 16	17 16
Nerrington, adj Post Office	06 43	07 43	08 13	09 24	10 08	10 53	1138	12 24	13 08	13 53	14 38	15 28	16 18	17 18
Cellarhead, opp The Bowling Green	06 47	07 47	08 17	09 27	10 12	10 57	11 42	12 27	13 12	13 57	14 42	15 32	16 22	17 22
Netley Rocks, opp Plough Bank	06 51	07 51	08 21	09 31	10 16	11 01	11 46	12 31	13 16	14 01	14 46	15 36	16 26	17 26
Cheddleton, opp The Avenue	06 57	07 57	08 27	09 37	10 22	11 07	11 52	12 37	13 22	14 07	14 52	15 42	16 32	17 32
Cheddleton, adj St Edwards Hospital	07 00	080 0	08 30	09 40	10 25	11 10	11 55	12 40	13 25	14 10	14 55	15 45	16 35	17 35
Leek Town Centre, adj Bus Station	07 10	08 10	08 40	09 50	10 35	11 20	12 05	12 50	13 35	14 20	15 05	15 55	16 45	17 45
Saturday Operator:	PRO	PRO	PRO		PRO		PRO							
Hanley, Bus Station (Stand D)	080 0	09 00	09 35	thon	35		16 35							
Werrington, opp Clough Lane	08 13	09 09	09 48	then	48		16 48							
Nerrington, adj Post Office	08 15	09 11	09 50	at	50		16 50							
Cellarhead, opp The Bowling Green	08 19	09 14	09 54	these mins	54	until	16 54							
Netley Rocks, opp Plough Bank	08 23	09 18	09 58	past	58	unin	16 58							
Cheddleton, opp The Avenue	08 29	09 22	10 04		()4		17 04							
Cheddleton, adj St Edwards Hospital	08 31	09 25	10 07	each hour	07		17 07							

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16 Leek - Cheddleton - Werrington - Bucknall - Hanley

Monday to Friday

Operator:	PRO	PRO	PRO	PRO	PRO	PRO	PRO	PRO	PRO	PRO	PRO	PRO	PRO	PRO	PRO	PRO
Leek Town Centre, adj Bus Station	06 20	07 15	07 45	08 10	09 00	09 55	10 40	11 25	12 10	12 55	13 40	14 25	15 10	16 05	17 05	17 50
Cheddleton, adj St Edwards Hospital	06 30	07 25	07 52	08 20	09 10	10 05	10 50	1135	12 20	13 05	13 50	14 35	15 20	16 15	17 15	18 00
Cheddleton, adj The Avenue	06 33	07 28	07 55	08 23	09 13	1 0 08	10 53	1138	12 23	13 08	13 53	14 38	15 23	16 18	17 18	18 03
Wetley Rocks, adj Plough Bank	06 39	07 34	07 59	08 29	09 19	10 14	10 59	11 44	12 29	13 14	13 59	14 44	15 29	16 24	17 24	18 09
Cellarhead, nr Crossroads	06 43	07 38	08 02	08 33	09 23	10 18	11 03	11 48	12 33	13 18	14 03	14 48	15 33	16 28	17 28	18 13
Werrington, opp Post Office	06 46	07 41	08 06	08 36	09 26	10 21	1106	11 51	12 36	13 21	14 06	14 51	15 36	16 31	17 31	18 16
Werrington, adj Clough Lane										13 23					17 33	1010
Hanley, Bus Station	06 59	07 55	08 19	08 50	09 40	10 35	11 20	12 05	12 50	13 35	14 20	15 05	15 50	16 45	17 45	18 30
Hanley, Bus Station (Stand G)	07 00	-	08 20	-	-	-	-	-	-	-	_	_	-	-	-	_
Stoke-upon-Trent, opp Stoke-on-Trent Railway Station	07 10	—	08 32	—	—	_	_	_	—	_	-	_	_	_	_	_
Stoke-upon-Trent, adj stop O	-	—	08 35	—	—	-	—	-	—	-	—	—	—	—	—	-
City General Hospital, adj Maternity Unit	—	—	08 45	—	—	—	—	—	—	—	—	—	—	—	—	_
Newcastle Town Centre, adj Bus Station	-	_	08 50	_	_	_	-	-	-	-	_	_	-	-	-	_

Saturday

Operator:	PRO										
Leek Town Centre, adj Bus Station					11 50	12 48	13 50	14 48	15 50	16 48	17 20
Cheddleton, adj St Edwards Hospital	07 58	08 57	09 59	10 57	1159	12 57	13 59	14 57	15 59	16 57	17 26
Cheddleton, adj The Avenue	08 01	09 00	10 02	11 00	12 02	13 00	14 02	15 00	16 02	17 00	17 29
Wetley Rocks, adj Plough Bank	08 07	09 06	10 08	11 06	12 08	13 06	14 08	15 06	16 08	17 06	17 35
Cellarhead, nr Crossroads	08 09	09 10	10 12	11 10	12 12	13 10	14 12	15 10	16 12	17 10	17 37
Werrington, opp Post Office	08 12	09 13	10 15	11 13	12 15	13 13	14 15	15 13	16 15	17 13	17 40
Werrington, adj Clough Lane	08 14	09 16	10 18	11 16	12 18	13 16	14 18	15 16	16 18	17 16	17 42
Hanley, Bus Station	08 24	09 30	10 30	1130	12 30	13 30	1430	15 30	16 30	1730	17 52

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Monday to Friday					
Operator:	WDL	WDL	WDL	WDL	WDL
Newcastle Town Centre, Bus Station (Stand 14)	17 25	_	_	_	_
City General Hospital, opp Maternity Unit	17 30	—	—	—	—
Stoke-upon-Trent, adj stop P	17 37	-	-	-	-
Stoke-upon-Trent, adj Stoke-on-Trent Railway Station	17 45	-	-	-	-
Hanley, Bus Station (Stand D)	18 00	19 10	20 20	22 00	23 10
Werrington, opp Clough Lane	18 09	19 19	20 29	22 09	23 19
Werrington, adj Post Office	18 11	19 21	20 31	22 11	23 21
Cellarhead, opp The Bowling Green	18 15	19 24	20 34	22 14	23 24
Wetley Rocks, opp Plough Bank	18 18	19 28	20 38	22 18	23 28
Cheddleton, opp The Avenue	18 22	19 32	20 42	22 22	23 32
Cheddleton, adj St Edwards Hospital	18 25	19 35	20 45	22 25	23 35
Leek Town Centre, adj Bus Station	18 32	19 42	20 52	22 32	23 42
Saturday					
Operator	WDL	WDL	WDL	WDL	WDL
Hanley, Bus Station (Stand D)	18 00	19 10	20 20	22 00	23 10

Werrington, opp Clough Lane	18 09 19 19 20 29 22 09 23 19
Werrington, adj Post Office	18 11 19 21 20 31 22 11 23 21
Cellarhead, opp The Bowling Green	18 15 19 24 20 34 22 14 23 24
Wetley Rocks, opp Plough Bank	18 18 19 28 20 38 22 18 23 28
Cheddleton, opp The Avenue	18 22 19 32 20 42 22 22 23 32
Cheddleton, adj St Edwards Hospital	1825 1935 2045 2225 2335
Leek Town Centre, adj Bus Station	18 32 19 42 20 52 22 32 23 42

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16 Leek - Cheddleton - Werrington - Bucknall - Hanley

Monday to Friday				
Operator:	WDL	WDL	WDL	WDL
Leek Town Centre, adj Bus Station	18 33	19 45	21 25	22 35
Cheddleton, adj St Edwards Hospital	18 40	19 52	21 32	22 42
Cheddleton, adj The Avenue	18 42	19 54	21 34	22 44
Wetley Rocks, adj Plough Bank	18 48	20 00	21 40	22 50
Cellarhead, nr Crossroads			21 42	
Werrington, opp Post Office			21 45	
Werrington, adj Clough Lane			21 47	
Hanley, Bus Station	19 05	20 17	21 57	23 07
Saturday				
	WDI	WDI	WDI	WDI
Operator:		WDL	WDL	WDL
Leek Town Centre, adj Bus Station	18 33	19 45	21 25	22 35
Leek Town Centre, adj Bus Station Cheddleton, adj St Edwards Hospital	18 33 18 40	19 45 19 52	21 25 21 32	22 35 22 42
Leek Town Centre, adj Bus Station Cheddleton, adj St Edwards Hospital Cheddleton, adj The Avenue	18 33 18 40 18 42	19 45 19 52 19 54	21 25 21 32 21 34	22 35 22 42 22 44
Leek Town Centre, adj Bus Station Cheddleton, adj St Edwards Hospital Cheddleton, adj The Avenue Wetley Rocks, adj Plough Bank	18 33 18 40 18 42 18 48	19 45 19 52 19 54 20 00	21 25 21 32 21 34 21 40	2235224222442250
Leek Town Centre, adj Bus Station Cheddleton, adj St Edwards Hospital Cheddleton, adj The Avenue Wetley Rocks, adj Plough Bank Cellarhead, nr Crossroads	1833 1840 1842 1848 1850	19 45 19 52 19 54 20 00 20 02	2125 2132 2134 2140 2142	2235 2242 2244 2250 2252
Leek Town Centre, adj Bus Station Cheddleton, adj St Edwards Hospital Cheddleton, adj The Avenue Wetley Rocks, adj Plough Bank Cellarhead, nr Crossroads Werrington, opp Post Office	18 33 18 40 18 42 18 48 18 50 18 53	19 45 19 52 19 54 20 00 20 02 20 05	21 25 21 32 21 34 21 40 21 42 21 45	2235 2242 2244 2250 2252 2255
Leek Town Centre, adj Bus Station Cheddleton, adj St Edwards Hospital Cheddleton, adj The Avenue Wetley Rocks, adj Plough Bank Cellarhead, nr Crossroads	1833 1840 1842 1848 1850 1853 1855	19 45 19 52 19 54 20 00 20 02 20 05 20 07	2125 2132 2134 2140 2142	2235 2242 2244 2250 2252 2255 2255

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Sunday												
Operator	SCR											
Hanley, Bus Station (Stand D)	08 40	10 00	12 00	14 00	16 00	18 00	20 00	22 00	23 15			
Werrington, opp Clough Lane	08 49	10 09	12 09	14 09	16 09	18 09	20 09	22 09	23 24			
Werrington, adj Post Office	08 51	10 11	12 11	14 11	16 11	18 11	20 11	22 11	23 26			
Cellarhead, opp The Bowling Green	08 54	10 14	12 14	14 14	16 14	18 14	20 14	22 14	23 29			
Wetley Rocks, opp Plough Bank	08 58	10 18	12 18	14 18	16 18	18 18	20 18	22 18	23 33			
Cheddleton, opp The Avenue	09 02	10 22	12 22	14 22	16 22	18 22	20 22	22 22	23 37			
Cheddleton, adj St Edwards Hospital	09 04	10 24	12 24	14 24	16 24	18 24	20 24	22 24	23 39			
Leek Town Centre, adj Bus Station	09 12	10 32	12 32	14 32	16 32	18 32	20 32	22 32	23 47			
Haregate, adj Horsecroft Crescent	09 17	—	_	_	_	_	_	—	23 52			

City of Stoke on Trent21/01/2013 1409 Route 16 is operated by Scragg's Taxis and Coaches

16 Leek - Cheddleton - Werrington - Bucknall - Hanley

Monday to Friday										
Operator:										
Day Restrictions:										
Service Information:										
Leek Town Centre, adj Bus Station	09 15									
Cheddleton, adj St Edwards Hospital	09 25									
Cheddleton, adj The Avenue	09 28									
Wetley Rocks, adj Plough Bank	09 34									
Cellarhead, nr Crossroads	09 38									
Werrington, opp Post Office	09 41									
Werrington, adj Clough Lane	09 43									
Hanley, Bus Station	09 55									
Sunday										
Operator:	SCR	SCR	SCR	SCR	SCR	SCR	SCR	SCR	SCR	

oporatori										
Haregate, adj Horsecroft Crescent	08 01	09 17	-	-	-	-	-	-	-	
Leek Town Centre, adj Bus Station	08 06	09 26	10 35	12 35	14 35	16 35	18 35	20 35	22 35	
Cheddleton, adj St Edwards Hospital	08 13	09 33	10 42	12 42	14 42	16 42	18 42	20 42	22 42	
Cheddleton, adj The Avenue	08 15	09 35	10 44	12 44	14 44	16 44	18 44	20 44	22 44	
Wetley Rocks, adj Plough Bank	08 21	09 41	10 50	12 50	14 50	16 50	18 50	20 50	22 50	
Cellarhead, nr Crossroads	08 23	09 43	10 52	12 52	14 52	16 52	18 52	20 52	22 52	
Werrington, opp Post Office	08 26	09 46	10 55	12 55	14 55	16 55	18 55	20 55	22 55	
Werrington, adj Clough Lane	08 28	09 48	10 57	12 57	14 57	16 57	18 57	20 57	22 57	
Hanley, Bus Station	08 38	09 58	11 07	13 07	15 07	17 07	19 07	21 07	23 07	

aB not 18.2.13 to 22.2., 2.4. to 10.4. Sch Operates only on school days City of Stoke on Trent21/01/2013 1409 Route 16 is operated by Scragg's Taxis and Coaches

Monday to Friday				
 Or	perator:	WDL	WDL	WDL
Longton, Transport Interchange (Sta	and 3)	10 00	12 00	14 40
Meir, adj Broadway		10 06	12 06	14 46
Weston Coyney, adj Weston Road		10 11	12 11	14 51
Caverswall, adj The Hollow		10 16	12 16	1456
Hulme, opp Malthouse Lane		10 25	12 25	15 05
Werrington, opp Clough Lane		10 27	12 27	15 07
Werrington, adj Post Office		10 28	12 28	15 08
Cellarhead, opp The Bowling Green		10 31	12 31	15 11
Wetley Rocks, opp Plough Bank		10 34	12 34	15 14
Cheddleton, opp The Avenue		10 38	12 38	15 18
Cheddleton, adj St Edwards Hospita	al	10 41	12 41	15 21
Leek Town Centre, adj Bus Station		10 51	12 51	15 31

City of Stoke on Trent21/01/2013 1409 Route 106 is operated by Wardle Transport

106 Leek - Cheddleton - Werrington - Meir - Longton

Monday to Friday				
	Operator: V	WDL	WDL	WDL
Leek Town Centre, adj Bus Statio	n' (09 00	1100	13 40
Cheddleton, adj St Edwards Hosp	ital (09 10	11 10	13 50
Cheddleton, adj The Avenue		09 13	11 13	13 53
Wetley Rocks, adj Plough Bank	(09 17	11 17	13 57
Cellarhead, nr Crossroads	(09 20	11 20	14 00
Werrington, opp Post Office	(09 23	1123	14 03
Werrington, adj Clough Lane	(09 24	11 24	14 04
Hulme, adj Malthouse Lane	(09 26	1126	14 06
Weston Coyney, adj Weston Road) t	09 30	11 30	14 10
Caverswall, adj The Hollow	(09 35	1135	14 15
Weston Coyney, adj St Andrew's	Church (09 40	11 40	14 20
Meir, opp Broadway	(09 45	11 45	14 25
Longton, Transport Interchange	(09 53	11 53	14 33

City of Stoke on Trent21/01/2013 1409 Route 106 is operated by Wardle Transport

APPENDIX D



APPENDIX E

Example Survey Questions

1. What is your home postcode?



- 2. Which company site do you work at?
- 3. How do you most frequently travel to and from [*Basford Industrial Estate*] (Choose the mode that covers the greatest distance for your typical journey)
 - Bus
 - Cycle
 - Train
 - Walk
 - Car Driver single occupancy vehicle
 - Car Share as Driver
 - Car Share as Passenger
 - Motorbike/scooter
- 4. How did you travel to work over the past week (Tick only the mode which covered the greatest distance and only fill in the days that you worked)?

	Monday	Tuesday	Wednesday	Thursday	Friday	Saturday	Sunday
Public Bus							
Private Bus							
Cycle							
Car / Van –							
Single							
Occupancy							
Vehicle							
Car Share –							
as Driver							
Car share - as							
passenger							
Motorcycle or							
Scooter							
Тахі							
Train							
Walk							
Did not work							
on this day							
Worked from							
home							
Worked at							
another site							

- 5. How far is your journey to work?
 - Less than 1 mile
 - 1-2 miles
 - 3-5 miles
 - 6-10 miles
 - 11 miles and over
- 6. Do you work from home instead of travelling to work?
 - Never
 - Occasionally less than once a month
 - Quite often more than once a month
 - Very often more than once a week
- 7. Which, if any of the following would enable you to work from home more often than you currently do? (tick as many as apply)
 - Access to files and emails from home
 - Provision of laptops
 - Internet access
 - Managerial support
 - Flexi time working

Please only complete questions 9 –12 if you ticked "car on own" in Question 3.

- 8. What are the main reasons you make this choice (Only tick one)
 - Car required for business trips
 - Personal responsibilities
 - Parking provided
 - Public transport not available/unrealistic
 - Lack of cycling infrastructure
 - Mobility difficulties
 - Other, please state.....
- 9. Which, if any of the following, would encourage you to car share?
 - Help in finding car share partners
 - Reserved car parking spaces
 - Guaranteed lift home in emergency
 - Pool cars for site visits/meetings etc
 - Financial incentives for car sharers
 - Other, please state.....
 - None of the above

10. Which, if any of the following, would encourage you to use public transport?

- Subsidised/discounted tickets
- Increased service frequency on route to work
- Easy to use timetable information
- Installation of real time information
- Pool cars for site visits/meetings etc
- Quicker routes
- Guaranteed lift home in emergency
- Better quality waiting facilities
- Regular shuttle bus
- Other, please state
- None of the above
- 11. Which, if any of the following, would encourage you to walk to work?
 - Walking buddies
 - Better street lighting
 - Improved changing facilities
 - Pool cars
 - Improved pavements and paths
 - More relaxed dress code
 - Other.....
 - None of the above
- 12. Which, if any of the following, would encourage you to walk to work?
 - Provision of cycle paths
 - Improved signage
 - Improved changing facilities/showers
 - Pool cars for site meetings/visits
 - Provision of cycle maps
 - Improved cycle parking at work
 - 1:1 cycle training
 - More relaxed dress code
 - Discounts /loans for purchase of bikes
 - Cycle buddy
 - Other.....
 - None of the above
- 13. Please make any other suggestions or comments regarding travel below and overleaf.

APPENDIX F

WU03EW - Location of usual residence and place of work by method of travel to work (MSOA level) ONS Crown Copyright Reserved [from Nomis on 12 August 2015]

All usual residents aged 16 and over in employment the week before the census Persons 2011 population units date

date	2011										
place of work	Staffordshire Moorla	nds 005 & 006 (2011	super output area	- middle layer)							_
usual residence :											1
2011 census	Work mainly at or	Underground,		Bus, minibus or		Motorcycle,		Passenger in a car			
merged local	from home	metro, light rail or	Train	coach	Taxi	scooter or moped	Driving a car or van	or van	Bicycle	On foot	
authority district		tram									
Allerdale	0	0	0	0	0	0	0	0	0	1	
Barrow-in-Furness	0	0	0	0	0	0	0	0	0	0	
Blackburn with	0	0	0	0	0	0	0	0	0	0	
Darwen Blackpool	0	0	0	0	0	0	0	0	0	0	
Bolton	0	0	0	0	0	0	0	0	0	0	
Burnley	0	0	0	0	0	0	0	0	0	0	
Bury	0	0	0	0	0	0	1	0	0	0	
	0	0			0	0	0	0	0		
Carlisle			0	0						0	
Cheshire East	0	0	0	2	0	0	258	7	0	0	
Cheshire West and Chester	0	0	0	0	0	0	12	0	0	0	
Chorley	0	0	0	0	0	0	0	0	0	0	
Copeland	0	0	0	0	0	0	0	0	0	0	
Eden	0	0	0	0	0	0	0	0	0	0	
Fylde	0	0	0	0	0	0	0	0	0	0	
Halton	0	0	0	0	0	0	1	0	0	0	
Hyndburn	0	0	0	0	0	0	0	0	0	0	
Knowsley	0	0	0	0	0	0	0	0	0	0	
Lancaster	0	0	0	0	0	0	1	0	0	0	
Liverpool	0	0	0	0	0	0	1	0	0	2	
Manchester	0	0	1	0	0	1	11	0	0	0	
Oldham	0	0	0	0	0	0	0	0	0	0	
Pendle	0	0	0	0	0	0	0	0	0	0	
Preston	0	0	0	0	0	0	0	0	0	0	
Ribble Valley	0	0	0	0	0	0	0	0	0	0	
Rochdale	0	0	0	0	0	0	0	0	0	0	
Rossendale	0	0	0	0	0	0	0	0	0	0	1
Salford	0	0	0	0	0	0	3	0	0	0	1
Sefton	0	0	0	0	0	0	0	0	0	0	1
South Lakeland	0	0	0	0	0	0	1	0	0	0	1
South Ribble	0	0	0	0	0	0	2	0	0	0	1
St. Helens	0	0	0	0	0	0	0	0	0	0	1
Stockport	0	0	0	0	0	0	22	1	1	0	1
Tameside	0	0	0	0	0	0	8	0	0	0	1
Trafford	0	0	0	0	0	0	10	0	1	0	1
Warrington	0	0	0	0	0	0	5	0	1	0	1
West Lancashire	0	0	0	0	0	0	1	0	0	0	1
Wigan	0	0	0	0	0	0	0	0	0	0	1
Wirral	0	0	0	0	0	0	0	0	0	0	1
Wyre	0	0	0	0	0	0	0	0	0	0	1
		-	-		-			-	-		
	Work mainly at or from home	Underground, metro, light rail or tram	Train	Bus, minibus or coach	Taxi	Motorcycle, scooter or moped	Driving a car or van	Passenger in a car or van	Bicycle	On foot	Tot
	0	0	1	2	0	1	337	8	3	3	35
	0%	0%	0%	1%	0%	0%	95%	2%	1%	1%	100.

APPENDIX G

		ACTIO	N PLAN						
Objective To encourage staff to travel more sustainably and to reduce the number of single occupar vehicles entering the site									
Target		Reduce the mode share of car driver journeys made by staff by about 5% to 90% (target to be confirmed following staff survey)							
Action/Measure		Timescale (dates to be substituted when known)							
Appoint Travel Plan Co- ordinator (TPC)		Prior to occupation	Board of Directors	N/A					
Install secure cycle parking		Pre-occupation	Building works manager	Travel Plan Co-ordinator to check installation prior to occupation					
Install Showers and changing facilities		Pre-occupation	Building works manager	Travel Plan Co-ordinator to check installation prior to occupation					
Update public transport information bus timetables		Pre-occupation	Travel Plan Co-ordinator	Travel Plan Co-ordinator to check prior to occupation					
Introduce Cycle purchase/hire scheme		Within 1 month of occupation	TPC	TPC to record take up and include figures in annual report					

Provide staff lockers in	Within 1 month of occupation	TPC/Tenants	TPC to liaise with Tenants to
suitable locations in each			ensure installation of the
building			appropriate number
Provide walk and cycle maps	Within 1 month of occupation	TPC	TPC to ensure this is kept up
on staff notice boards and on			to date with 3 monthly checks
company intranet/website			
Provide links to public	Within 1 month of occupation	TPC	TPC to ensure links are valid
transport information			with 3 monthly checks
websites on company intranet			
or website			
Include advice to staff to	Within 1 month of occupation	TPC	TPC to ensure new
provide travel information to			employees are aware of this
visitors in staff handbook			advice
Staff to consider how they	Prior to occupation and within	TPC	TPC to request employees to
travel to the new office	1 month of occupation		provide results of their travel
location			options assessment
Put in place arrangements for	Prior to occupation	TPC	
emergency lift home and			
provide details to employees			

Provide details to staff of	Prior to occupation or with	TPC	
interest free season ticket	induction pack if new		
loans	employee		
Discuss potential discounts	Ongoing	TPC	
with local bus and train			
operators			
Provide details of car sharing	Prior to occupation and	TPC	
scheme to staff	continuing promotion		
Organise staff travel surveys	Within 3 months of	TPC	Provide details of results to
	occupation		Board
Update Travel Plan Targets	On receipt of staff travel	TPC	Issue updated TP to board
	survey results		and staff
Undertake annual survey of	At or about anniversary of	TPC	Issue updated TP to board
staff travel habits to confirm	first occupation		and staff with update of
progress towards target			progress.